

THE FOLLOWING DOCUMENTS  
ARE ATTACHED:  
(Please do not remove)

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PAU 0373 88

SUBJECT:

## ROUTING AND RECORD SHEET

SUBJECT: (Optional)

Invitation - National Defense University - 1-2 December 1988

FROM:

William M. Baker  
Director, Public Affairs

EXTENSION

NO.

PAO 88-0373

DATE

2 November 1988

TO: (Officer designation, room number, and building)

DATE

RECEIVED

FORWARDED

OFFICER'S INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

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Central Intelligence Agency



Washington, D.C. 20505

07 NOV 1988

Lieutenant General Bradley C. Hosmer, USAF  
President  
National Defense University  
Washington, D.C. 20319-6000

Dear General Hosmer:

Thank you for the invitation to attend the National Defense University's Topical Symposium at Fort McNair on December 1st and 2nd. I would like very much to be with your group, but unfortunately, I have a heavy schedule and cannot make a commitment for those dates. However, officers from our Directorate of Intelligence plan to attend.

Best wishes to you and all the participants for a successful program.

Sincerely yours,

/s/ William H. Webster

William H. Webster  
Director of Central Intelligence

DCI/PAO

STAT

Distribution:

Orig. - Addressee

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EXECUTIVE SECRETARIAT

## ROUTING SLIP

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Executive Secretary

21 Oct '88

Date

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## DEPARTMENT OF DEFENSE

NATIONAL DEFENSE UNIVERSITY  
WASHINGTON, D.C. 20319-6000REPLY TO  
ATTENTION OF:

September 20, 1988

Office of the President

Dear Colleague:

I am pleased to invite you to attend the eleventh annual Topical Symposium, sponsored by the National Defense University, here at Fort McNair on December 1 and 2, 1988. The theme of this year's symposium is "The National Security Process: The Making of National Strategy for the 1990's and Beyond." Our agenda is enclosed for your convenience.

As indicated, we will be looking at the role of the President and the National Security Council in formulating U.S. strategy as well as the roles of the Executive and Congress in developing national strategy. We will also examine the political, economic, and military facets of grand strategy. The program will close with an examination of the future of the national security process.

The University is honored to welcome distinguished government officials, academicians, and members of the private sector as presenters. In addition to our distinguished presenters, we anticipate participation by approximately 450 leading public policy officials, academicians, and other specialists. The symposium proceedings will be on the traditional nonattribution basis. Any direct references to or quotations from the papers or discussions for media use will require permission from the individual speakers concerned. Attendees are, of course, at liberty to grant interviews or offer their views for the record. As a permanent reference, the University intends to publish, in book form, the papers presented in the seminars.

A registration form, questionnaire, information sheet, and maps are enclosed. We ask that you indicate your preference for attendance at the seminars on the registration form and return it to us as early as possible. Since attendance at the symposium is limited, registration requests will be honored based on the date of their receipt. For further information on the program and registration, contact Dr. Holtzclaw, Major Lemke or Mrs. Murray at (202) 475-1787. I look forward to your participation in what should be very relevant and productive sessions.

Sincerely,

Bradley C. Hosmer  
Lieutenant General, USAF  
President

Enclosures

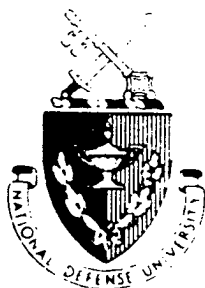


EXCELLENCE AND UNITY IN EDUCATION AND RESEARCH

L-261-11

as of 20 September 1988

**"THE NATIONAL SECURITY PROCESS:  
THE MAKING OF NATIONAL STRATEGY FOR THE 1990'S AND BEYOND"**



A SYMPOSIUM SPONSORED BY

**NATIONAL  
DEFENSE  
UNIVERSITY**

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## **AGENDA**

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**Thursday, 1 December 1988**

**SESSION I**

- 0800 - 0830      REGISTRATION (Rotunda, Roosevelt Hall)
- 0830 - 0835      WELCOME AND INTRODUCTION OF KEYNOTE SPEAKER  
                    (Baruch Auditorium, Eisenhower Hall)  
                    Lieutenant General Bradley C. Hosmer, USAF; *President, National  
                    Defense University*
- 0835 - 0930      KEYNOTE ADDRESS  
                    The Honorable Brent Scowcroft; *former National Security Adviser*
- 0930 - 0945      BREAK
- 0945 - 1045      PLENARY PRESENTATION (Baruch Auditorium, Eisenhower Hall) - "The  
                    Meshing of the National Security Process and Our Security/Foreign  
                    Policy"
- Introduction:
- Speaker: The Honorable Michael H. Armacost; *Under Secretary of  
                    State for Political Affairs (Invited)*
- 1045 - 1145      PLENARY ADDRESS (Baruch Auditorium, Eisenhower Hall) -  
                    "Restructuring the National Security Council"
- Introduction:
- Speaker: The Honorable Charles McC. Mathias, Jr.; *Jones, Day, Reavis  
                    and Pogue*
- 1200- 1345      LUNCHEON (L'Enfant Plaza Hotel)
- ADDRESS - "Can the United States Develop and Sustain a National  
                    Strategy?"
- Introduction:
- Speaker: Professor Samuel P. Huntington; *Harvard University*

**SESSION II**

1415 - 1515     **PLENARY ADDRESS (Baruch Auditorium, Eisenhower Hall) -  
"Can the U.S. Develop National Strategy?: A Congressional  
Perspective"**

**Speaker: The Honorable Dick Cheney; Republican Representative,  
Wyoming (Invited)**

1515 - 1530     **BREAK**

1530 - 1730     **SEMINARS (Second Floor, Roosevelt Hall)  
Ten simultaneous sessions**

1730 - 1830     **RECEPTION (Rotunda, Roosevelt Hall)**

1830 - 1900     **NO-HOST COCKTAILS (L'Enfant Plaza Hotel)**

1900 - 2100     **BANQUET (L'Enfant Plaza Hotel)**

**ADDRESS - "The Multi-Dimensions of National Strategy"**

**Introduction:**

**Speaker: The Honorable Walt W. Rostow, Professor of Political  
Economy, University of Texas at Austin**

**Friday, 2 December 1988**

**SESSION III**

0800 - 0830     **REFRESHMENTS (Rotunda, Roosevelt Hall)**

0830 - 1000     **PLENARY PANEL (Baruch Auditorium, Eisenhower Hall) -  
"The Military Role in Developing National Strategy"**

**Panel Introduction: Lieutenant General Bradley C. Hosmer; President,  
National Defense University**

**Moderator: Dr. John E. Endicott; Director, Institute for National  
Strategic Studies, National Defense University**

**Speakers:**

**General Robert Herres, USAF; Vice Chairman, Joint Chiefs of Staff**

**General Richard Lawson, USAF (Ret.); President, National Coal  
Association**



1000 - 1015      BREAK

1015 - 1215      SEMINARS (Second Floor, Roosevelt Hall)  
Ten simultaneous sessions

1230 - 1400      LUNCHEON (Fort McNair Officers' Club)  
ADDRESS - "The Mass Media, Public Opinion, and National Strategy"

Introduction:

Speaker: **The Honorable David Gergin**

**SESSION IV**

1415 - 1530      PLENARY ADDRESS (Baruch Auditorium, Eisenhower Hall) -  
"The Future of the National Security Process"

Introduction:

Speaker: **The Honorable Edmund S. Muskie** (*Invited*)

1530              CLOSING REMARKS

**Lieutenant General Bradley C. Hosmer, USAF; President, National  
Defense University**

**SEMINARS****1530 - 1730, THURSDAY, DECEMBER 1**

<b>SEMINAR #</b>	<b>PAPER PRESENTER</b>	<b>PAPER TITLE</b>
1	Prof. Jeff Salmon National Defense University	<i>The Reagan Doctrine: Strategic Implications For The Future</i>
2	Dr. Carnes Lord National Institute for Public Policy	<i>NSC: Fixing The Process</i>
3	Prof. Joseph Goldberg National Defense University	<i>Congress: The Deliberative Body And The National Strategic Process</i>
4	Prof. Eugene Rostow National Defense University	<i>The Making Of National Strategy: Tension Between The Executive And Legislative</i>
5	Prof. David Kozak Gannon University	<i>How To Develop A More Unified Alliance Strategy: Recommendations For The Next Administration</i>
6	Mr. Gregory Foster National Defense University	<i>A Conceptual Framework For The Development Of Strategy</i>
7	Perry M. Smith, Maj Gen, USAF (Ret.)	<i>Developing A Long-Term National Strategy: Shifting Imperatives</i>
8	Prof. Kevin Mulcahy Louisiana State University	<i>Presidential Management Styles And National Security Policy Making</i>
9	Prof. Mark Katz George Mason University	<i>Evolving Soviet Perceptions Of The U.S. National Security Process</i>
10	Dr. Terry Deibel National Defense University	<i>National Strategy: Electoral Politics And The Coming Administration</i>

**1015 - 1215, FRIDAY, DECEMBER 2**

<b>SEMINAR #</b>	<b>PAPER PRESENTER</b>	<b>PAPER TITLE</b>
1	Dr. Robert Wood Naval War College	<i>Defining And Selecting Options In A Future Constrained Defense Environment</i>
2	Prof. George Quester University of Maryland	<i>Evolving Determinants Of U.S. Strategic Policy-Making</i>
3	Paul Hammond University of Pittsburgh	<i>Disincentives For The Development Of National Strategy Within The Executive Branch</i>
4	Prof. Donald Goldstein University of Pittsburgh	<i>Rethinking America's Strategic Priorities</i>
5	Captain David Clark U. S. Military Academy	<i>The Military Role In The Development Of National Strategy In The 1990's</i>
6	Prof. George C. Edwards Texas A&M University	<i>Congress And National Strategy: The Appropriate Role?</i>
7	Prof. Susan Webb Hammond American University	<i>Congress And The National Security Process: The Congressional Staff Network</i>
8	Dr. Margaret Wyszomirski Georgetown University	<i>Institutional Memory And The Improvement Of The National Security Advisory Process</i>
9	Mr. Fred Kaiser Congressional Research Service	<i>Congress' Role In Developing National Security During The 1990's</i>
10	Prof. Dorothy B. James American University	<i>Domestic Constraints On The Achievements Of Future National Strategic Goals</i>

## **INFORMATION FOR NATIONAL DEFENSE UNIVERSITY SYMPOSIUM DELEGATES**

The following information is provided to assist you during your stay and participation in the symposium at the National Defense University, Fort McNair, Washington, DC.

### **1. General Information:**

a. You are registered upon our receipt of the registration form. We will send you a postcard indicating receipt of your registration. If you fail to receive this notification within three weeks of your mailing the registration form, please call us. You will receive no further registration materials until the day of the symposium.

b. Inprocessing and all seminars will be in Roosevelt Hall (Bldg #61), National War College. All seminar assignments will be made, to the best of our ability, from the seminar preference sheets and included in the folders provided at registration. Please attend the seminar assigned.

c. All symposium plenary sessions will be in Baruch Auditorium, second floor of Eisenhower Hall (Bldg. #59), Industrial College of the Armed Forces.

### **2. Telephones/Messages:**

a. Message boards will be posted outside, Baruch Auditorium, Eisenhower Hall (Bldg. #61), in front of the stairs and next to the Registration/Information Center.

b. Incoming callers can only leave messages and should use commercial (202) 475-1787 or AUTOVON 335-1787.

c. Pay phones are located next to room 100, on the first floor of Eisenhower Hall (Bldg. #59), next to the escalator, outside Baruch Auditorium, Eisenhower Hall and in the rotunda of Roosevelt Hall (Bldg #61).

d. Courtesy phones are located at the Registration/Information Center located in the rotunda of Roosevelt Hall and on the south end, first floor of Roosevelt Hall. Only local and Autovon calls can be made from these phones.

3. Identification: A symposium name tag will be included in your packet provided during inprocessing. Please wear the name tag at all academic and social functions. It will admit you to all buildings and sessions at NDU. If your name tag is incorrect, please notify the Registration /Information Center and a correction will be made.

4. Dress: Dress for all scheduled events on the agenda is military service uniforms or appropriate civilian attire. There is no requirement for formal attire or dress uniforms.

5. Symposium Proceedings: The University intends to publish a copy of the papers presented during this symposium as the *1988 Topical Symposium Proceedings*. Copies will be mailed to all attendees. You will receive a copy of the paper presented at the seminar you attend. Limited copies of all other papers presented that day will be made available during the seminar break.

6. Parking: Participants using private automobiles are encouraged to car pool, as parking is very limited at Fort McNair with the University in session. **NDU** signs will direct you to parking and registration.

7. Hotels:

a. Listed below are the two nearest hotels which have rooms reserved for the symposium. Reservations should be made at least one month in advance to assure availability. Identify yourself as being part of the "NDU Symposium" to get the group rate. Deposits or credit card numbers may be required.

Best Western-Skyline Inn                      \$62 Single, \$72 Double  
(202) 488-7500  
800-458-7500  
TELEX: 904 059 WSH

Channel Inn Motel                              \$70 Single, \$80 Double  
(202) 554-2400  
800-368-5668

b. Some other hotels near NDU are listed below.

Loews L'enfant Plaza  
(202) 484-1000

Twin Bridges Marriott  
(202) 628-4200

Stouffer Concourse Hotel  
(703) 979-6800

Capitol-Mall Area Holiday Inn  
(202) 479-4000

8. Transportation:

a. Bus transportation from/to the Channel Inn and the Skyline Inn will be available if requested. The schedule will be as follows:

Thursday: Depart hotel at 0745  
              Depart at the conclusion of the Banquet (Approximately 2100)

Friday      Depart hotel at 0745  
              Depart Fort McNair at approximately 1540

b. Phone numbers for taxis are:

Yellow Cab	544-1212
Diamond Cab	387-6200
Capital Cab	546-2400

9. Other Assistance:

a. If you know of someone whose background and interest would contribute to this symposium, include name, position, organizational affiliation, and address with the registration form.

b. Please do not hesitate to call Major Douglas A. Lemke or Dr. Harold Holtzclaw with any questions -- (202) 475-1787. If you are experiencing any problems or need additional information during the symposium, visit our Registration/Information Center located in the rotunda of Roosevelt Hall (Bldg #61).

NATIONAL DEFENSE UNIVERSITY  
INSTITUTE OF HIGHER DEFENSE STUDIES - SYMPOSIA  
FORT LESLEY J. MCNAIR  
WASHINGTON, DC 20319-6000

1988 TOPICAL SYMPOSIUM  
"THE NATIONAL SECURITY PROCESS:  
THE MAKING OF NATIONAL STRATEGY FOR THE 1990'S AND BEYOND"  
1 - 2 DECEMBER 1988, FORT LESLEY J. MCNAIR, WASHINGTON, D.C.

REGISTRATION FORM

Please return this form and your check in the enclosed envelope as soon as possible. Attendance is accepted by date of receipt. Registration Fee is \$70.00. Checks payable to "NDU-Symposia Committee." All registrations must be in by 17 November 1988.

TITLE/RANK (Dr., Ms., COL)      FIRST NAME      MIDDLE INITIAL      LAST NAME      SERVICE (Military Only)

POSITION

ORGANIZATIONAL AFFILIATION

ADDRESS

CITY      COUNTRY or STATE      MAIL/ZIP CODE

(      )  
(AREA CODE) TELEPHONE NUMBER      AUTOVON (US Government Only)

1. ☐ Check here if this address may be printed with the symposium attendance list.
2. I will attend (check one only):  
☐ Both days (1 & 2 Dec.)      ☐ 1 Dec. only      ☐ 2 Dec. only
3. I will attend:  
☐ Luncheon 1 Dec.      ☐ Banquet 1 Dec.      ☐ Luncheon 2 Dec.
4. Prior registration is required if you plan to attend the symposium. Seating at the symposium is limited. Therefore, attendance requests will be based upon the date your registration form and check are received. The Registration Fee is \$70.00, which includes meals. Please make your check payable to "NDU-Symposia Committee" and send with this completed registration form in the envelope provided. We cannot accept a voucher for this fee. Fees will be refunded until 17 November 1988.
5. On each day of the symposium there will be a time for conferees to participate in seminars. From each day's list provided on the back of this form, please rank order your preference. Because we must balance the number of people in each room, please indicate your preference for all seminars for each day's line-up. We will do our best to ensure that you get a preferred choice.

Please complete the reverse side of this form.

FOR SYMPOSIA STAFF USE ONLY

ID Number	ORGCODE	Date Received	Amount	Check Number	Postcard Sent

## SEMINAR PREFERENCE SELECTION SHEET

Mark 1 thru 10 in the order of your preference for the seminars, starting with a "1" as the first choice.

### 1530 - 1730, THURSDAY, DECEMBER 1

Seminar #	PAPER PRESENTER	PAPER TITLE	Seminar Choice
1	Prof. Jeff Salmon National Defense University	<i>The Reagan Doctrine: Strategic Implications For The Future</i>	
2	Dr. Carnes Lord National Institute for Public Policy	<i>NSC: Fixing The Process</i>	
3	Prof. Joseph Goldberg National Defense University	<i>Congress: The Deliberative Body And The National Strategic Process</i>	
4	Prof. Eugene Rostow National Defense University	<i>The Making Of National Strategy: Tension Between The Executive And Legislative</i>	
5	Prof. David Kozak Gannon University	<i>How To Develop A More Unified Alliance Strategy: Recommendations For The Next Administration</i>	
6	Mr. Gregory Foster National Defense University	<i>A Conceptual Framework For The Development Of Strategy</i>	
7	Perry M. Smith, Maj Gen, USAF (Ret.)	<i>Developing A Long-Term National Strategy: Shifting Imperatives</i>	
8	Prof. Kevin Mulcahy Louisiana State University	<i>Presidential Management Styles And National Security Policy Making</i>	
9	Prof. Mark Katz George Mason University	<i>Evolving Soviet Perceptions Of The U.S. National Security Process</i>	
10	Dr. Terry Deibel National Defense University	<i>National Strategy: Electoral Politics And The Coming Administration</i>	

### 1015 - 1215, FRIDAY, DECEMBER 2

Seminar #	PAPER PRESENTER	PAPER TITLE	Seminar Choice
1	Dr. Robert Wood Naval War College	<i>Defining And Selecting Options In A Future Constrained Defense Environment</i>	
2	Prof. George Quester University of Maryland	<i>Evolving Determinants Of U.S. Strategic Policy-Making</i>	
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9/20/88

NATIONAL DEFENSE UNIVERSITY  
ATTN: NDU-IH-SY  
FORT LESLEY J. MCNAIR  
WASHINGTON, DC 20319-6000

MAILING LIST UPDATE

PLEASE INDICATE YOUR INTEREST IN FUTURE NDU SYMPOSIA

TITLE	FIRST NAME	MIDDLE INITIAL	LAST NAME	SERVICE (MILITARY ONLY)
POSITION				
ORGANIZATIONAL AFFILIATION				
ADDRESS				
CITY		COUNTRY or STATE		MAIL/ZIP CODE
( )				
TELEPHONE NUMBER		AUTOVON (US GOVERNMENT ONLY)		

1. PACIFIC SYMPOSIUM (Location alternates between Honolulu, Hawaii, on odd-numbered years and Washington, DC):

- ☐ 2-3 March 1989 at Honolulu, Hawaii  
"New Perspectives for Pacific Basin Strategies in the 1990's and Beyond"
- ☐ 1-2 March 1990 at NDU, Washington, DC
- ☐ February 1991 at Honolulu, Hawaii

2. NATO SYMPOSIUM (Location alternates between Rome, Italy, on even-numbered years and Washington, DC):

- ☐ 20-21 April 1989 at NDU, Washington, DC  
"New Perspectives for NATO Strategies in the 1990's and Beyond"
- ☐ 5-6 April 1990 at Rome, Italy
- ☐ March 1991 at NDU, Washington, DC

3. TOPICAL SYMPOSIUM (Held at NDU, Washington, DC; the subjects vary):

- ☐ 16-17 November 1989
- ☐ 15-16 November 1990
- ☐ November 1991

4. ☐ Delete my name from your mailing list.

5. INTEREST/EXPERTISE

Regional:

☐ Africa

Specific Area \_\_\_\_\_

☐ Europe

Specific Area \_\_\_\_\_

☐ Soviet/Eastern Europe

Specific Area \_\_\_\_\_

☐ Mid-East

Specific Area \_\_\_\_\_

☐ Pacific

Specific Area \_\_\_\_\_

☐ Western Hemisphere

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☐ Other

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Organizational:

☐ NATO

Specific Area \_\_\_\_\_

☐ Other

Specific Area \_\_\_\_\_

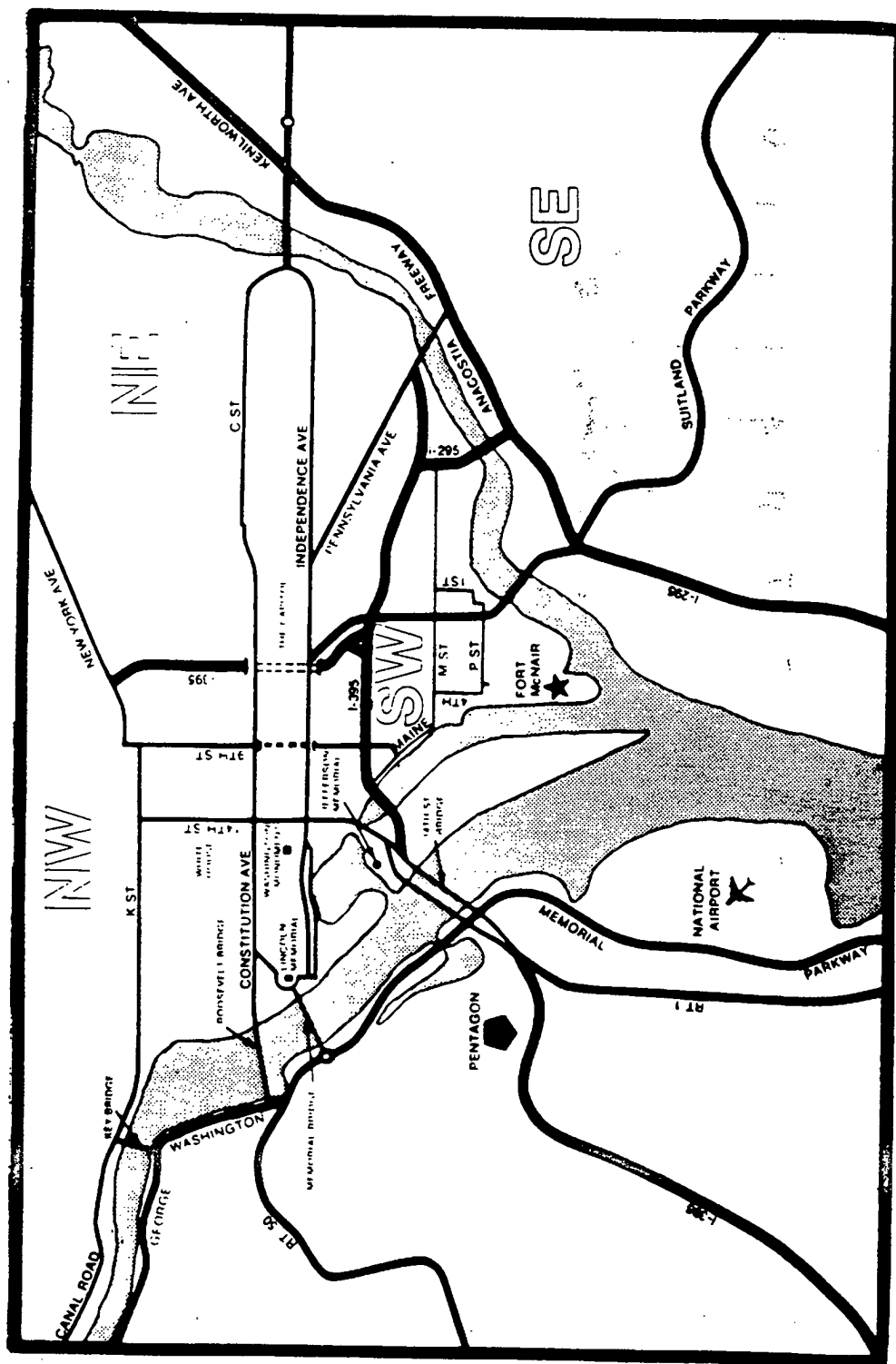
Other Security Related Topics:

Specific Area \_\_\_\_\_

6. WHAT SYMPOSIUM TOPIC WOULD YOU LIKE TO SEE?



# WASHINGTON, D.C.



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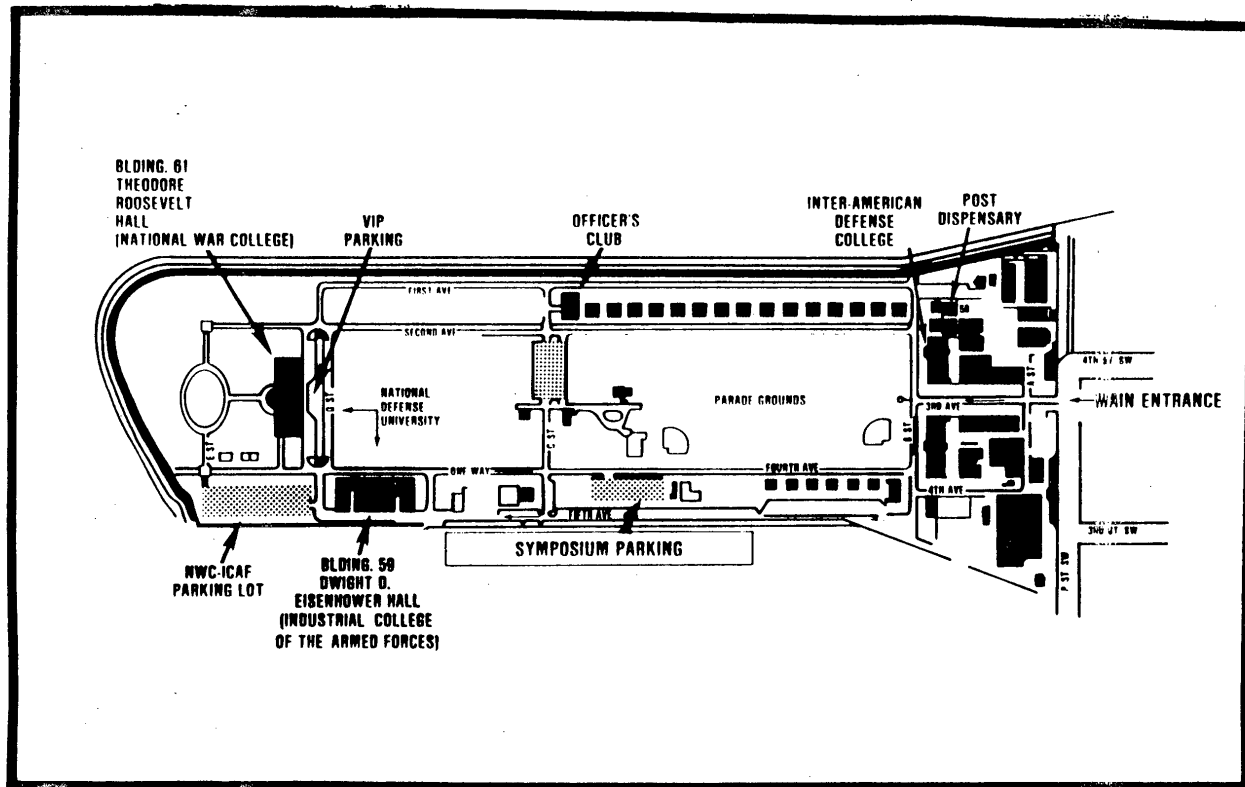
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DO, War



FORT LESLEY J. MCNAIR